

INPUTS

OUTPUTS

OUTCOMES

IMPACT

EXTERNAL CONTEXT

National political steer and statutory obligations
Leadership

Staff, physical environment and budget cuts
Rewards and incentives
Resources

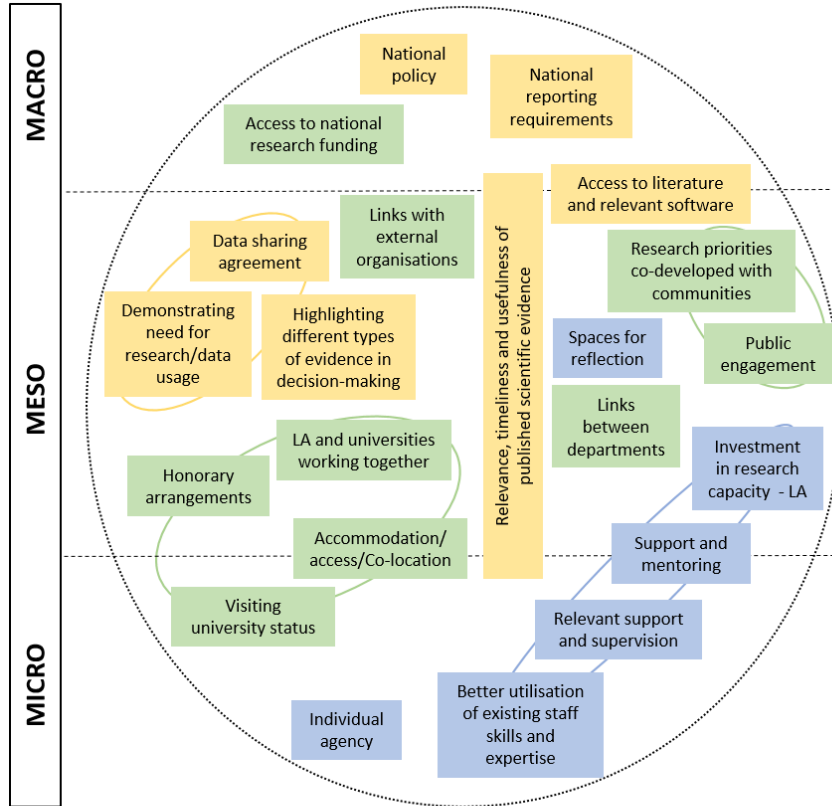
Local Authority and University
Network

INTERNAL CONTEXT

Local political steer & role of elected members
Willingness to change
Leadership

Organisational culture
LA vs. University differences
Culture

Institutional memory
Willingness to change in academia & LA
Staff



DATA USAGE
Data sharing agreements
Research Governance frameworks
Identification of relevant national and local research and data
Creation of shared language / meanings
Tailor-made approaches to research
Better access to literature and research funding

PEOPLE
CPD opportunities to upskill staff
Social and communications skills
Secondments/shared roles/shadowing opportunities
Career pathways between LA and universities
Relevance of university training at undergraduate and postgraduate level including collaborative Masters projects and PhD opportunities
Creating opportunities/conversational spaces

COLLABORATION
Better combined outputs
Elected members on board
Career pathways between LA and universities
Clear programme theories for commissioned services
Interdisciplinary approaches to public health challenges

MESO	MICRO
Better use and integration of data	Linked data across departments and organisations
Wider use of evidenced based commissioning	Involvement of wider actors in research at organisational level and new connections with actors between organisations
Improved confidence in data usage	Involvement of wider actors in research at local level and new connections between actors internally
Transdisciplinary working – internal and external to the local authority	Organisational level research and analysis capacity building
LA research focused culture	Improved research literacy
Improved staff morale	Improved confidence in data usage/access
Improved understanding of context	Improved social & communication networks
Policy literate researchers	Research literate policy makers
Integrated work plans/performance reviews between academia and local authority	Access to funding through LA and university working together
Public accountability	Reputation/ status
Co-production including with community groups	Public involvement / voice / accountability
Embedding culture through two way process – bottom up/top down	

Embedded research culture in LA

Improved standards / quality of services

Increased effectiveness of services

Improved population health and wellbeing

Increased use of scientific research

Embedded research opportunities in universities

Relevant scientific research being produced and used

Greater awareness/ understanding of local context

Increased public confidence in services / Better service user experiences

Research driven policy

LA staff 'research active'

Improved staff morale